Appendix:

Irish National Committee of Blue Shield (INCBS) 2025 Strategic Action Plan

#	Area of Activity	2025	2021-2025
1	Capacity building activities, education, and training	 1.1 Raise awareness of the work of Blue Shield and its ethical principles 1.2 Deliver at least two public lectures 1.3 Co-host at least two events with key partner/s 1.4 Develop the INCBS website 1.5 Maintain and expand social media activities 1.6 Committee members to attend Blue Shield training for national committees 1.7 Publication of articles (in print or online) 1.8 Organize and host the third annual CPP Training course for UN Peacekeeping forces in collaboration with UNTSI 	 1.1 Raise awareness of the work of Blue Shield and its ethical principles. 1.2 Support the Government in the development of Ireland's Cultural Property Protection (CPP) capability 1.3 Deliver at least two public lectures per annum 1.4 Develop training opportunities with the Heritage Council and other partners as they arise 1.5 Develop a website and expand social media engagement 1.6 Host/co-host at least one conference/workshop/event per annum with identified key partner/s 1.7 Publication of articles in print or online 1.8 Organize and host CPP Training for UN Peacekeeping forces annually
2	Proactive protection and risk preparedness	2.1 Actively contribute to DHLGH's Climate Change Adaptation Sectoral Plan for Built and Archaeological Heritage and attend meetings 2.2 Support Department of Housing, Local Government and Heritage (DHLGH) in the development of materials on proactive protection for heritage and promote their adoption in Ireland 2.3 Continue to work with the National Emergency Coordination Committee	 2.1 Actively contribute to DHLGH's Climate Change Adaptation Sectoral Plan for Built and Archaeological Heritage and attend meetings 2.2 Deliver training and educational materials for the heritage sector and armed forces 2.3 Raise awareness of appropriate resources, methodologies, legislative structures for responding to identified threats 2.4 Work with relevant partners to ensure CPP is fully integrated in national, regional and local risk reduction plan, disaster plans, and other risk mitigation strategies for dealing with emergencies
3	Legal compliance, policy, and their implementation	 3.1 Encourage and support Ireland's implementation of Second Protocol of the 1954 Hague Convention 3.2 Act as a source of advice and support to Government 3.3 Develop a fundraising strategy 	 3.1 Act as a source of advice and support to Government 3.2 Encourage and support Ireland's implementation of Second Protocol of the 1954 Hague Convention 3.3 Encourage and support Ireland's ratification of the First Protocol of the 1954 Hague Convention 3.4 Promote the national adoption of frameworks and policies such as the Sustainable Development Goals and the Sendai Framework for Disaster Risk Reduction 3.5 Develop and implement fundraising strategy 3.6 Work with Blue Shield International to develop policies, approaches and initiatives at international level
4	Co-ordination of Blue Shield membership and with partner organisations	 4.1 Convene a minimum of four meetings of INCBS and maintain administration records to ensure due governance 4.2 Ensure INCBS is represented at the 2025 Blue Shield General Assembly and the monthly informal meetings for national committees 4.3 Continue to build relationships with nominating bodies ICA, ICOMOS, ICOM and IFLA 	 4.1 Actively seek partners to cooperate with and support work of INCBS 4.2 Convene a minimum of quarterly meetings of INCBS and maintain administration records to ensure due governance 4.3 Ensure INCBS is represented at the Blue Shield General Assembly and other events as the opportunity arises 4.4 Work to adapt and implement national versions of Blue Shield International policies 4.5 Ensure full representation of nominating bodies and continue to build relationships with ICA, ICOMOS, ICOM and IFLA 4.6 Continue to build relationship with the DHLGH, DTCAGSM, OPW, Heritage Council and relevant bodies

		4.4 Continue to build relationship with DTCAGSM, DHLGH, OPW, Heritage Council and relevant bodies	4.7 Continue to actively participate in the Forum of International Cultural Heritage Organisations, established by the Heritage Council for non-government organisations in this sector
5	Stabilisation, post-disaster recovery and long-term/ongo ing activities	5.1 Work with DTCAGSM, DHLGH and the Heritage Council to identify the roles and responsibilities for INCBS committee to aid in stabilisation and post-disaster recovery	 5.1 Work with national partners to identify the roles and responsibilities for the national Blue Shield committee to aid in stabilisation and post-disaster recovery 5.2 Develop long-term working relationships with all relevant partners active in the event of domestic disasters and peacekeeping deployment 5.3 Working through Blue shield International, support other national Blue Shield committees as circumstances, capacity, resources and experience permit
6	Emergency response	6.1 Work with national partners to identify the roles and responsibilities for the national Blue Shield committee to aid in Ireland's emergency response	6.1 Work with national partners to identify the roles and responsibilities for the national Blue Shield committee to aid in Ireland's emergency response 6.2 Actively seek partners to cooperate with and support work of INCBS